## SECURITIES \& EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

## FORM 10-Q

(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 1998
or
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OF 15 (D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File No. 1-106

## LYNCH CORPORATION

| (Exact name of Registrant as specified in its charter) |
| :--- |
| Indiana |
| (State or other jurisdiction of <br> incorporation or organization) |
| (I.R.S. Employer <br> 401 Theodore Fremd Avenue, Rye, New York |
| Identification No.) |

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No $\qquad$
Indicate the number of shares outstanding of each of the Registrant's classes of Common Stock, as of the latest practical date.

Class
Common Stock, no par value
Outstanding at July 31, 1998
1,418,248

PART I. FINANCIAL INFORMATION

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## LYNCH CORPORATION AND SUBSIDIARIES <br> CONDENSED CONSOLIDATED BALANCE SHEET <br> (In Thousands)

| June 30 | December 31 |
| :---: | :---: |
| 1998 | 1997 |
| (Unaudited) | (A) |


| ASSETS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS: |  |  |  |  |
| Cash and Cash Equivalents | \$ | 21,549 | \$ | 33,557 |
| Marketable Securities and short-term Investments |  | 1,135 |  | 985 |
| Receivables, Less Allowances of \$1496 and \$1448 |  | 59,512 |  | 54,480 |
| Inventories |  | 48,334 |  | 35,685 |
| Deferred Income Tax Benefits |  | 17,993 |  | 17,993 |
| Other Current Assets |  | 11,278 |  | 10,059 |
| Total Current Assets |  | 159,801 |  | 152,759 |
| PROPERTY, PLANT AND EQUIPMENT: |  |  |  |  |
| Land |  | 2,742 |  | 1,742 |
| Buildings and Improvements |  | 27,490 |  | 25,272 |
| Machinery and Equipment |  | 216,371 |  | 190,579 |
|  |  | 246,603 |  | 217,593 |
| Less Accumulated Depreciation |  | 69,240 |  | 60,064 |
| Net Property, Plant and Equipment |  | 177,363 |  | 157,529 |
| INVEStMENTS IN AND ADVANCES TO PCS ENTITIES |  | 26,594 |  | 25,448 |
| INVESTMENTS IN AND ADVANCES TO AFFILIATED COMPANIES |  | 1,196 |  | 1,222 |
| EXCESS OF COSTS OVER FAIR VALUE OF NET ASSETS ACQUIRED |  | 91,860 |  | 73,257 |
| OTHER ASSETS |  | 16,124 |  | 13,423 |
| Total Assets | \$ | 472,938 | \$ | 423,638 |


| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES: |  |  |  |  |
| Notes Payable to Banks | \$ | 62,052 | \$ | 29,021 |
| Trade Accounts Payable |  | 32,654 |  | 21,381 |
| Accrued Liabilities |  | 33,872 |  | 37,104 |
| Current Maturities of Long - Term Debt |  | 10,867 |  | 9, 302 |
| Total Current Liabilities |  | 139,445 |  | 96,808 |
| LONG-TERM DEBT |  | 244,272 |  | 242,776 |
| DEFERRED INCOME TAXES |  | 34,070 |  | 33,764 |
| PENSION LIABILITIES AND OTHER POST-RETIREMENT BENEFITS |  | 3,007 |  | 0 |
| MINORITY INTERESTS |  | 14,300 |  | 13,839 |
| SHAREHOLDERS' EQUITY |  |  |  |  |
| COMMON STOCK, NO PAR VALUE-10,000,000 Shares <br> AUTHORIZED; 1,471,191 shares issued (at stated value) |  | 5,139 |  | 5,139 |
| ADDITIONAL PAID - IN CAPITAL |  | 8,710 |  | 8,644 |
| RETAINED EARNINGS |  | 24,302 |  | 23,414 |
| ACCUMULATED OTHER COMPREHENSIVE INCOME |  | 423 |  | 0 |
| TREASURY STOCK OF 52,943 AND 54,143 SHARES, AT COST |  | (730) |  | (746) |
| Total Shareholders' Equity |  | 37,844 |  | 36,451 |
| Total Liabilities and Shareholders' Equity | \$ | 472,938 |  | 423,638 |

(A) The Balance Sheet at December 31,1997 has been derived from the Audited Financial Statements at that date, but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

Part 1- FINANCIAL INFORMATION

Item 1- Financial Statements

LYNCH CORPORATION AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS

(Unaudited)
(In thousands, except share amounts)

|  | Three Months <br> Ended June 30 |  |  |  | Six Months <br> Ended June 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1998 |  | 1997 |  | 1998 |  | 1997 |  |
| SALES AND REVENUES |  |  |  |  |  |  |  |  |
| Multimedia | \$ | 13,392 | \$ | 12,095 | \$ | 26,324 | \$ | 22,162 |
| Services |  | 41,523 |  | 39,211 |  | 75,494 |  | 72,844 |
| Manufacturing |  | 78,101 |  | 70,120 |  | 146,415 |  | 135,199 |
|  |  | 133,016 |  | 121,426 |  | 248,233 |  | 230,205 |
| Costs and Expenses: |  |  |  |  |  |  |  |  |
| Multimedia |  | 9,231 |  | 8,985 |  | 18,452 |  | 16,792 |
| Services |  | 37,411 |  | 35,884 |  | 69,361 |  | 66,853 |
| Manufacturing |  | 67,928 |  | 57,763 |  | 126,619 |  | 113,205 |
| Selling and Administrative |  | 10,246 |  | 10,678 |  | 21,214 |  | 21,003 |
| OPERATING PROFIT |  | 8,200 |  | 8,116 |  | 12,587 |  | 12,352 |
| Other income (Expense): |  |  |  |  |  |  |  |  |
| Investment Income |  | 1,098 |  | 424 |  | 1,767 |  | 857 |
| Interest Expense |  | $(7,186)$ |  | $(5,808)$ |  | $(13,534)$ |  | $(11,277)$ |
| Share of Operations of Affiliated Companies |  | 52 |  | 57 |  | 125 |  | 71 |
| Gain (Loss) on Sale of Subsidiary Stock |  | 13 |  | 260 |  | (45) |  | 260 |
|  |  | $(6,023)$ |  | $(5,067)$ |  | $(11,687)$ |  | $(10,089)$ |
| INCOME FROM CONTINUING OPERATIONS BEFORE |  |  |  |  |  |  |  |  |
| Provision for Income Taxes |  | (914) |  | $(1,217)$ |  | (378) |  | (902) |
| Minority Interests |  | 61 |  | (582) |  | 366 |  | (623) |
| NET INCOME | \$ | 1,324 | \$ | 1,250 | \$ | 888 | \$ | 738 |
| Weighted Average Shares Outstanding |  | 418,000 |  | ,417,000 |  | 418,000 |  | 413,000 |
| INCOME PER COMMON SHARE: |  |  |  |  |  |  |  |  |
| NET INCOME | \$ | 0.93 | \$ | 0.88 | \$ | 0.63 | \$ | 0.52 |
|  |  | ======= |  | ======= |  | ======= |  | ======= |

LYNCH CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED)
(In thousands)

|  | $\begin{aligned} & \text { Six } \\ & 1998 \end{aligned}$ |  | Months Ended June 30 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1997 |
| OPERATING ACTIVITIES |  |  |  |  |
| Net Income | \$ | 888 | \$ | 738 |
| Adjustments to reconcile net income to net cash provided |  |  |  |  |
| by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 12,377 |  | 10,375 |
| Net effect of purchases and sales of trading securities |  | (150) |  | 474 |
| Share of operations of affiliated companies |  | (125) |  | (71) |
| Minority interests |  | (366) |  | 623 |
| Loss on sale of stock by subsidiaries |  | 45 |  | 0 |
| Changes in operating assets and liabilities: |  |  |  |  |
| Receivables . . . . . . . . . . . . . . . . . . . . . . . . |  | (433) |  | 1,895 |
| Inventories |  | $(3,379)$ |  | $(1,567)$ |
| Accounts payable and accrued liabilities |  | 9,471 |  | 8,510 |
| Other |  | $(4,566)$ |  | $(1,426)$ |
| NET CASH PROVIDED BY OPERATING ACTIVITIES |  | 13,762 |  | 19,551 |

## INVESTING ACTIVITIES

| Capital Expenditures | $(9,965)$ | $(8,467)$ |
| :---: | :---: | :---: |
| Investment in Coronet Communications Company | 0 | 2,995 |
| Investment in Upper Peninsula Telephone Company | 0 | $(25,235)$ |
| Investment in Spinnaker Coating - Maine | $(44,770)$ | 0 |
| Investment in Personal Communications Services Partnerships | 0 | 3,925 |
| Other | (22) | (102) |
| NET CASH USED In INVESting Activities | $(54,757)$ | $(26,884)$ |

FINANCING ACTIVITIES

| Issuance (Repayments) of debt, net | 29,092 | $(2,226)$ |
| :---: | :---: | :---: |
| Treasury stock transactions | 90 | 657 |
| Minority interest transactions | (195) | (491) |
| NET CASH FROM (USED IN) FINANCING ACTIVITIES | 28,987 | $(2,060)$ |
| Net decrease in cash and cash equivalents | $(12,008)$ | $(9,393)$ |
| Cash and cash equivalents at beginning of period | 33,557 | 33,946 |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | \$ 21,549 | \$ 24,553 |


| Subsidiary | Owned by Lynch |
| :---: | :---: |
| Brighton Communications Corporation | 100.0\% |
| Lynch Telephone Corporation IV | 100.0\% |
| Bretton Woods Telephone Company | 100.0\% |
| World Surfer, Inc. | $100.0 \%$ |
| Lynch Kansas Telephone Corporation | $100.0 \%$ |
| Lynch Telephone Corporation VI | 98.0\% |
| JBN Telephone Company, Inc. | 100.0\% |
| JBN Finance Corporation | 98.0\% |
| Giant Communications, Inc. | 100.0\% |
| Lynch Telephone Corporation VII | 100.0\% |
| USTC Kansas, Inc. | $100.0 \%$ |
| Haviland Telephone Company, Inc. | $100.0 \%$ |
| Haviland Finance Corporation | 100.0\% |
| DFT Communications Corporation | $100.0 \%$ |
| Dunkirk \& Fredonia Telephone Company | 100.0\% |
| Cassadaga Telephone Company | $100.0 \%$ |
| Macom, Inc. | $100.0 \%$ |
| Comtel, Inc. | 100.0\% |
| D\&F Cellular Telephone, Inc. | 100.0\% |
| DFT Long Distance Corporation |  |
| DFT Local Service Corporation |  |
| Erie Shore Communications, Inc. | 100.0\% |
| DFT Long Distance Corporation | $100.0 \%$ |
| LMT Holding Corporation | $100.0 \%$ |
| Lynch Michigan Telephone Holding Corporation | $100.0 \%$ |
| Upper Peninsula Telephone Company | 100.0\% |
| Alpha Enterprises Limited | 100.0\% |
| Upper Peninsula Cellular North, Inc. | 100.0\% |
| Upper Peninsula Cellular South, Inc. | $100.0 \%$ |
| Global Television, Inc. | 100.0\% |
| Inter-Community Acquisition Corporation | 100.0\% |
| Home Transport Service, Inc. | 100.0\% |
| Lynch Capital Corporation | 100.0\% |
| Lynch Entertainment Corporation | 100.0\% |
| Lynch Entertainment Corporation II | 100.0\% |
| Lynch International Exports, Inc. | 100.0\% |

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Lynch Manufacturing Corporation 100.0%
    Lynch Display Technologies, Inc. 100.0%
            Lynch Systems, Inc. 100.0%
    M-tron Industries, Inc. 91.0%
        M-tron Industries, Ltd. 91.0%
    Spinnaker Industries, Inc. 63.0%
            Entoleter, Inc. 63.0%
            Spinnaker Coating, Inc. 63.0%
            Spinnaker Coating-Maine, Inc. 63.0%
            Central Products Company 63.0%
Lynch Multimedia Corporation 100.0%
    CLR Video, L.L.C. 60.0%
The Morgan Group, Inc. 66.24%(V)/51.47
    Morgan Drive Away, Inc.
        Transport Services Unlimited, Inc.
    Interstate Indemnity Company
    Morgan Finance, Inc.
    TDI, Inc.
        Home Transport Corporation
        MDA Corporation
Lynch PCS Communications Corporation 100.0%
    Lynch PCS Corporation A 100.0%
    Lynch PCS Corporation F 100.0%
    Lynch PCS Corporation G 100.0%
Lynch Interactive Corporation 100.0%
Lynch Telecommunications Corporation 100.0%
    Lynch Telephone Corporation 83.1%
    Western New Mexico Telephone Company, Inc. 83.1%
    WNM Communications Corporation 83.1%
    Wescel Cellular, Inc. 83.1%
            Wescel Cellular of New Mexico, L.P. 42.4%
            Wescel Cellular, Inc. II 83.1%
            Northwest New Mexico Cellular, Inc. 40.6%
            Northwest New Mexico Cellular of New Mexico, L.P. 20.7%
                    Enchantment Cable Corporation 83.1%
    Lynch Telephone Corporation II 83.0%
        Inter-Community Telephone Company 83.0%
            Inter-Community Telephone Company II 83.0%
    Lynch Telephone Corporation III 81.0%
        Cuba City Telephone Exchange Company 81.0%
            Belmont Telephone Company 81.0%
Notes: (V)=Percentage voting control; (O)=Percentage of equity ownership
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The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of the management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three and six month periods ended June 30, 1998 are not necessarily indicative of the results that may be expected for the year ended December 31, 1998.
For further information, refer to the consolidated financial statements and footnotes thereto included in the Registrant's Annual Report on Form 10-K for the year ended December 31, 1997.

## C. Acquisitions

On March 17, 1998, Spinnaker Coating-Maine, Inc. acquired the pressure sensitive adhesive-backed label stock business of S.D. Warren. The purchase price was approximately $\$ 52.0$ million, plus the assumption of certain liabilities and was funded by issuing the seller a convertible subordinated note of $\$ 7.0$ million with the remainder funded by Spinnaker's revolving credit facility. As a result of this transaction, the Registrant recorded approximately $\$ 19.6$ million in goodwill which is being amortized over 30 years.

On March 18, 1997, Lynch Michigan Telephone Holding Company, a wholly-owned subsidiary of the Registrant, acquired approximately $60 \%$ of the outstanding shares of Upper Peninsula Telephone Company for $\$ 15.2$ million. The Registrant completed the acquisition of the remaining $40 \%$ on May 23 , 1997. The total cost of the acquisition was $\$ 26.5$ million. As a result of this transaction, the Registrant recorded approximately $\$ 7.4$ million in goodwill, which is being amortized over 25 years.

All of the above acquisitions were accounted for as purchases, and accordingly, the assets acquired and liabilities assumed were recorded at their estimated fair market values.

The operating results of the acquired companies are included in the consolidated Statement of Operations from their respective acquisition dates. The following unaudited proforma information shows the results of the Registrant's operations as though the acquisition of S.D. Warren's adhesive-backed label stock business and the acquisition of Upper Peninsula Telephone Company were made at the beginning of 1997.

| (In thousands, except per share data) | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | June 30 |  | June 30 |  |
|  | 1998 | 1997 | 1998 | 1997 |
| Sales and Revenues | \$133, 016 | \$138,004 | \$260,347 | \$265,381 |
| Operating Profit | 8,200 | 9,879 | 13,230 | 16,728 |
| Income from Continuing Operations <br> Before Income Taxes and Minority Interest | 2,177 | 3,805 | 584 | 4,273 |
| Net Income | 1,324 | 1,801 | 667 | 2,090 |
| Net Income Per Share | \$0.93 | \$1.27 | \$0.71 | \$1.48 |

D. Inventories

Inventories are stated at the lower of cost or market value. At June 30, 1998, inventories were valued by three methods: last-in, first-out (LIFO) - 45\%, specific identification - 52\%, and first-in, first-out (FIFO) - 3\%. At December 31, 1997, the respective percentages were $48 \%, 43 \%$, and $9 \%$.

|  | $\frac{\text { June } 30}{}$ | $\underline{\text { Dec. } 31}$ |
| :--- | ---: | ---: |
| Raw Material and Supplies | $\underline{1998}$ | $\underline{1997}$ |
| Work in Progress | $\$ 12,012$ | $\$ 10,493$ |
| Finished Goods | 5,267 | 3,544 |
| $\quad$ Total Inventories | $\underline{31,055}$ | $\underline{21,648}$ |
|  | $\underline{\$ 48,334}$ | $\underline{\$ 35,685}$ |

## E. Indebtedness

On a consolidated basis, at June 30, 1998, the Registrant maintains short-term and longterm lines of credit facilities totaling $\$ 117.0$ million, of which $\$ 34.7$ million was available. The Registrant (Parent Company) maintains two short-term lines of credit facilities totaling $\$ 22.0$ million, of which $\$ 7.0$ million was available at June 30 , 1998 .

Both facilities will expire on December 29, 1998 and December 31, 1998, respectively. Spinnaker Industries, Inc. maintains lines of credit at its subsidiaries which total $\$ 60.0$ million, of which $\$ 8.5$ million was available at June 30, 1998. The Morgan Group maintains lines of credit totaling $\$ 23.0$ million, of which $\$ 12.1$ million was available at June 30, 1998. These facilities, as well as facilities at other subsidiaries of the Registrant, generally limit the credit available under the lines of credit to certain variables, such as inventories and receivables, and are secured by the operating assets of the subsidiary, and include various financial covenants. Due to certain of these restrictive covenants and working capital requirements of the subsidiaries, cash distributions from the subsidiaries are limited. At June 30, 1998, \$56.9 million of these total facilities expire within one year.

In general, the long-term debt credit facilities are secured by property, plant and equipment, inventory, receivables and common stock of certain subsidiaries and contain certain covenants restricting distributions to the Registrant.

| Long term debt consists of: | 6-30-98 | 12-31-97 |
| :---: | :---: | :---: |
| Spinnaker Industries Inc. 10.75\% Senior |  |  |
| Secured Note Due 2006 | \$115,000 | \$115,000 |
| Rural Electrification Administration and Rural Telephone Bank notes payable in equal quarterly installments through |  |  |
|  |  |  |
| 2027 at fixed interest rates ranging from 2\% to 7.5\% weighted average) | 46,190 | 47,109 |
| Bank credit facilities utilized by certain telephone and telephone holding companies through 2009, \$33.8 |  |  |
| \$18.4 million at variable interest rates averaging 8.8\% | 52,208 | 54,633 |
| Unsecured notes issued in connection with acquisitions at |  |  |
| fixed interest rates averaging $9.2 \%$ with maturities through 2006 |  |  |
|  | 35,054 | 28,049 |
| Other | 6,687 | 7,287 |
|  | 255,139 | 252,078 |
| Current maturities | $(10,867)$ | $(9,302)$ |
| Total | \$244, 272 | \$242,776 |

F. Earnings per share

In December 1997, the Registrant adopted Statement of Financial Accounting Standards ("SFAS") No. 128, Earnings Per Share which changed the methodology of calculating earnings per share. Basic earnings per common share amounts are based on the average number of common shares outstanding during each period, excluding the dilutive effects of options, warrants, and convertible securities. Diluted earnings per share reflect the effect, where dilutive, of the exercise of all stock options having an exercise price less than the greater of the average or closing market price at the end of the period of the Common Stock of the Registrant using the treasury stock method. All earnings per share amounts have been presented in accordance with, and where appropriate, restated to conform to the SFAS No. 128 requirements.

## G. Comprehensive Income

Effective January 1, 1998, the Registrant adopted SFAS No. 130, Reporting Comprehensive Income. SFAS No. 130 establishes standards for reporting and display of comprehensive income and its components; however, the adoption of SFAS No. 130 had no impact on the Company's net income. SFAS No. 130 requires unrealized gains or losses on the Registrant's available-for-sale securities, which prior to adoption were reported separately in shareholders equity to be included in other comprehensive income.

The components of comprehensive income, net of tax, for the six months ended June 30 , 1998 and 1997 are as follows:

| Net Income | $\underline{1998}$ | $\underline{1997}$ |
| :--- | ---: | ---: |
| Unrealized gain on securities | $\$ 888$ | $\$ 738$ |
| Comprehensive income | $\underline{423}$ | $-\frac{1,311}{\$ 738}$ |

The components of accumulated other comprehensive income, net of related tax, at June 30, 1998 and December 31, 1997 are as follows:

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Unrealized gains on securities
Accumulated comprehensive income
$423
Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.
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## Sales and Revenues

Revenues for the second quarter of 1998 increased by $\$ 11.6$ million, or $10 \%$ from the comparable period in the prior year. The percentage contribution to the overall increase by the operating segment is as follows: multimedia - 11\% ( $\$ 1.3$ million), The Morgan Group, Inc. - 20\% ( $\$ 2.3$ million), and manufacturing - 69\% ( $\$ 8.0$ million). Multimedia's revenues increased due to growth in access lines and additional revenue streams, such as Internet services. The Morgan Group, Inc. recorded increases in the Driver Outsourcing and Specialized Transport businesses. Within the manufacturing group, Spinnaker Industries, Inc. revenues increased \$11.6 million. In March 1998, Spinnaker Industries, Inc. acquired the adhesive-back division of S.D. Warren Company. The operation contributed approximately $\$ 15$ million to Spinnaker's revenue increase. Spinnaker's other operations recorded slight revenue decreases due to uneven postage stamp business and pricing pressure in the industrial tape product line. Revenues at Lynch Systems, Inc. decreased by $\$ 2.6$ million between the two quarters due to lack of orders for extra large glass press machines. M-tron Industries, Inc. revenues were below prior year by $\$ 1.0$ million reflecting an overall decline in industry shipments.

For the six months ended June 30, 1998, revenues increased from the prior year period by $\$ 18.0$ million, or $7.8 \%$. The percentage contribution to the increase by each business segment is as follow: multimedia - $23 \%$ ( $\$ 4.2$ million), The Morgan Group, Inc. - 15\% ( $\$ 2.7$ million) and manufacturing - $62 \%$ ( $\$ 11.2$ million). Aside from the factors noted above, the acquisition of Upper Peninsula Telephone Company in March 1997, accounted for $\$ 2.3$ million of the revenue increase in multimedia on a year-to-date basis. Spinnaker's acquisition of the adhesive-backed business of S.D. Warren contributed \$17.2 million to the manufacturing revenue increases.

## Operating Profit

Operating profit for the second quarter of 1998 increased by $\$ 0.1$ million. Operating profit in the multimedia segment increased by $\$ 1.1$ million. Primary factors contributing to the growth were: increase in access lines, increased revenues associated with non-traditional telephone services, improved recovery of costs under the regulatory model, and lower costs at certain operations. Despite higher revenues, Morgan's operating profit was essentially flat between the two quarters as a result of increased expenditures for data processing and to support growth in Specialized Transport. Operating profit in the manufacturing group decreased by $\$ 1.6$ million and includes declines at Spinnaker (attributable to increased depreciation and amortization relating to the S.D. Warren acquisition), Lynch Systems and M-tron. Spinnaker's results were also impacted by lower operating profit due to the uneven level of postage stamp business versus the prior year and price pressure in the industrial tape market. Corporate expenses during the second quarter of 1998 decreased by $\$ 0.6$ million from the prior year, primarily attributable to the reverse of non-cash charge relating to stock appreciation rights ("SARs"). In the second quarter of 1998 the Registrant reversed a previously recorded SAR accrual of $\$ 0.7$ million. A $\$ 0.1$ million charge was recorded in the second quarter of 1997.

Operating profit for the first six months ended June 30, 1998 increased by $\$ 0.2$ million from the six months ended June 30, 1997. Operating profit of multimedia segment increased by $\$ 2.5$ million reflecting the growth in continuing operations plus the acquisition of Upper Peninsula Telephone Company in March 1997. Operating profit at The Morgan Group, Inc. fell by $\$ 0.8$ million between the two periods due to the factors noted above. In the manufacturing segment operating profit fell $\$ 1.6$ million. Within
corporate operations, the SAR accrued for the six months ended June 30, 1998 of $\$ 0.4$ million, equaled the 1997 charge for the 1997 period.

Other Income (Expense), Net
Investment income in the second quarter of 1998 increased by $\$ 0.7$ million from the second quarter of 1997. Unrealized gains from an increase in the market price of the Registrant's investment in Tremont Advisors, Inc. Class B Stock and accreted interest from the Registrant's investment in East/West Communications, Inc. Redeemable Preferred Stock were the primary causes of the increase. These factors also caused year-to-date investment income to be greater than the previous year by $\$ 0.9$ million.

Interest expense increased by $\$ 1.4$ million. The increase was primarily due to the increased debt level resulting from the acquisition of $S . D$. Warren's pressure sensitive adhesive-backed label stock business on March 17, 1998. On a year-to-date basis, interest expense increased by $\$ 2.2$ million, $\$ 1.3$ million was associated with Spinnaker's acquisition of S.D. Warren's adhesive-backed business. Additionally, in March 1997 the Registrant acquired Upper Peninsula Telephone Company; incrementally this acquisition added $\$ 0.3$ million of interest expense to the current year-to-date versus the prior year-to-date.

On July 31, 1998, Spinnaker Industries, Inc. completed the acquisition of the electrical tape division of tesa tape, inc. Part of the purchase price was the issuance of 200,000 shares, subject to certain adjustments of Spinnaker's Class A Common Stock. As a result of this issuance, the Registrant is expect to record a gain on sale of subsidiary stock of $\$ 2.1$ million in the third quarter of 1998 , or $\$ 1.2$ million ( $\$ 0.87$ per share) after tax.

## Tax Provision

The income tax provision includes federal, as well as state and local taxes. The tax provision for the three and six months ended June 30,1998 and 1997 , represents effective tax rates of (42\%) and (40\%), respectively. The differences from the federal statutory rate are principally due to the effect of state income taxes and amortization of non-deductible goodwill.
Minority Interest
Profit (loss) associated with minority interests increased net income by $\$ 0.6 \mathrm{million}$ in the second quarter of 1998 in comparison to the second quarter of 1997 and $\$ 1.0$ million for the comparable six month period. These were due to reduced profits at the Spinnaker Industries, Inc., a 63\% owned subsidiary, and The Morgan Group, Inc., a 51\% owned subsidiary.

## Net Income

Net income for the three months ended June 30,1998 was $\$ 1.3$ million, or $\$ 0.93$ per share, as compared to $\$ 1.2 \mathrm{million}$, or $\$ 0.88$ per share in the previous year's quarter.
Net income for the six months ended June 30 , 1998 was $\$ 0.9$ million, or $\$ 0.63$ per share, as compared to $\$ 0.7$ million, or $\$ 0.52$ per share.

## Backlog/New Orders

Total backlog of manufactured products at June 30,1998 was $\$ 15.6$ million, backlog was $\$ 30.9$ million at December 31, 1997. Included in the backlog at December 31 , 1997 was a $\$ 16$ million glass press order at Lynch Systems from an international customer. The customer subsequently canceled this. The purchase order associated with this order contains a cancellation provision pursuant to which the customer would pay Lynch Systems $\$ 2.4$ million in event the customer cancels the order. Lynch Systems is currently negotiating with the customer for a settlement of this cancellation provision. Aside
from the cancellation at Lynch Systems referred to above, backlog increased by $\$ 0.7$ million as an increase in backlog at Spinnaker offset lower backlogs at Lynch Systems and M-tron.

## Liquidity/Capital Resources

As of June 30, 1998, the Company had current assets of $\$ 159.8$ million and current liabilities of $\$ 139.4$ million. Working capital was therefore $\$ 20.4$ million as compared to $\$ 56.0$ million at December 31, 1997. The decrease is primarily due to the acquisition of S.D. Warren's pressure sensitive adhesive backed label stock business, a majority of which was financed by the draw down on a working capital revolver, which is classified as a current liability. Six months capital expenditures were $\$ 10.0$ million in 1998 and $\$ 8.5$ million in 1997.

At June 30, 1998, total debt was $\$ 317.1$ million, which was $\$ 36.0$ million more than the $\$ 281.1$ million at the end of 1997, primarily due to the acquisition of S.D. Warren.
Debt at June 30,1998 included $\$ 235.6$ million of fixed interest rate debt, at an average cash interest rate of $9.0 \%$ and $\$ 81.6$ million of variable interest rate debt at an average interest rate of 9.3\%. Additionally, at June 30, 1998 the Company had $\$ 34.7$ million in unused lines of credit of which (i) $\$ 12.1$ million of which was attributable to Morgan and (ii) $\$ 4.8$ million was attributable to Lynch Systems. Spinnaker has $\$ 8.5$ million available under a line of credit. Certain restrictive covenants within the debt facilities at both Spinnaker and Morgan limit their ability to provide the parent company with significant funding. As of June 30, 1998, the Parent Company had borrowed $\$ 15.0$ million under short-term lines of credit facilities. The lines currently total $\$ 22.0$ million. These funds were primarily used to fund the bids by partnerships in the PCS Auctions and fund a portion of the purchase price of Upper Peninsula Telephone Company. These short-term lines of credit expire by the end of December 1998. Management anticipates that these lines will be renewed for one year but there is no assurance that they will be.

Lynch Corporation maintains an active acquisition program and generally finances each acquisition with a significant component of debt. This acquisition debt contains restrictions on the amount of readily available funds that can be transferred to Lynch Corporation from its subsidiaries.

In December 1996, the Company's Board of Directors announced that it is examining the possibility of splitting, through a "spin-off," either its communications operations or its manufacturing operations. A spin-off could improve management focus, facilitate and enhance financings and set the stage for future growth, including acquisitions. A spin-off could also help surface the underlying values of the company as the different business segments appeal to differing "value" and "growth" cultures in the investment community. There are a number of matters to be examined in connection with a possible spin-off, including tax consequences, and there is no assurance that such a spin-off will be effected.

The Company has a significant need for resources to fund the operation of the parent company, meet its current funding commitments and fund future growth. Lynch is currently considering various alternative long and short-term financing arrangements.
One such alternative would be to sell a portion or all of certain investments in operating entities either directly or through an exchange debt instrument. Additional debt and/or equity financing vehicles at the parent company and/or subsidiaries are also being considered. While management expects to obtain adequate financing resources to enable the company to meet its obligations, there is no assurance that such can be readily obtained or at reasonable costs.

A subsidiary of the Company has a minority position in an entity, Fortunet Communications, L.P. ("Fortunet"). Fortunet participated in the auction conducted by the Federal Communications Commission for 30 megahertz of broadband spectrum to be used for personal communications services, the so-called "C-Block" Auction. In this auction, Fortunet acquired 31 licenses to provide personal communications services to geographic areas of the United States with a total population of 7.0 million. The cost of these
licenses was $\$ 216.2$ million, $\$ 194.6$ million of the cost of these licenses was funded via a loan from the United States Government.

As a result of petitions filed with the FCC by certain licensees, including Fortunet, to restructure the United States Government debt associated with the licenses, the FCC afforded the license holders a choice of four options, one of which was the resumption of current debt payments which had been suspended in 1997. The licensees had until June 8 , 1998 to select an option. In the third quarter of 1997, a $30 \%$ reserve of its investment was created as this represents management's estimate at that time of the impairment of this investment given the current available alternatives. On June 8, 1998, Fortunet elected to retain 15 megahertz of spectrum in three licenses, Panama City, Tallahassee (state capital) and Ocala, Florida. As a result of this decision, Fortunet forfeited $28 \%$ of its original down payment of $\$ 21.6$ million, or $\$ 6.0 \mathrm{million}$, along with all of the other licenses and applied the remaining down payment to repayment of all remaining Government debt which was used to acquire the retained licenses.
Accordingly, Fortunet now owns three licenses in Florida comprising a total population of 0.8 million with an acquisition cost of $\$ 15.8$ million, or $\$ 20.09$ per POP. There are no further accounting implications at this time.
The Company has initiated a comprehensive review of its computer systems to identify the systems that could be affected by the "Year 2000" issue and is developing an implementation plan to resolve the issue. The Year 2000 problem is the result of computer programs being written using two digits (rather than four) to define the applicable year. Any of the Company's programs or programs utilized by vendors to the Company that have time-sensitive software may recognize a date using "00" as the year 1900 rather than the year 2000. This could result in a major system failure or miscalculation. The Company presently believes that, with modifications to existing software and converting to new software, the Year 2000 problem will not pose significant operational problems for the Company's computer systems as so modified and converted.
However, if such modifications and conversions are not completed timely, the Year 2000 problem may have a material impact on the operations of the Company. The Company cannot yet estimate the cost of such modifications or conversions.

Due to the integral nature of switching equipment and billing software to their operations, the telecommunications businesses are most effected by the Year 2000 issue.
The majority of the telephone companies' switching and billing software is expected to be Year 2000 compliant by the end of 1998, with the remaining compliant by the end of first half of 1999.

The Morgan Group, Inc. and the manufacturing businesses are in the process of addressing the Year 2000 issue through modifications to existing software and/or conversions to new software.

Included in this Management Discussion and Analysis of Financial Condition and Results of Operations and Item 5 below are certain forward looking financial and other information, including without limitation matters relating to PCS, a possible spin-off, a refinancing/strategic initiative program and the anticipation that short-term lines of credit would be renewed, the possible gain resulting from the issuance of Spinnaker Common Stock in connection with the tesa tape acquisition, and "Year 2000" matters.
It should be recognized that such information are projections, estimates or forecasts based on various assumptions, including without limitation, meeting its assumptions regarding expected operating performance and other matters specifically set forth, as well as the expected performance of the economy and financial markets as they impact the Registrant's businesses and financing needs, competition, tax consequences, what may happen with respect to PCS, and ability of Registrant and, in certain cases, third parties to achieve their Year 2000 compliance. As a result, such information is subject to uncertainties, risks and inaccuracies.

Two subsidiaries of the Registrant, The Morgan Group, Inc. and Spinnaker Industries, Inc., file reports with the Securities and Exchange Commission pursuant to the Securities Exchange Act of 1934, as amended.


Reference is made to Item 1.I.C. Personal Communication Services ("PCS") in Registrant's Form 10-K for the year ended December 31, 1997 and Footnote 5 to Registrant's financial statements for 1997.

As a result of the financial problems of a number of C-Block PCS licensees, the Federal Communications Commission ("FCC") offered the holders of $C$-Block PCS licenses four options with respect to their licenses. On June 8, 1998, Fortunet Communications, L.P., in which a subsidiary of Registrant has a 49.9\% limited partnership interest, elected to surrender to the FCC all of its C-Block PCS licenses except for 15 megahertz licenses in Tallahassee, Panama City and Ocala, Florida (the
"Retained Licenses"). In return, the FCC authorized 70\% of the down payment on the surrendered licenses ( $\$ 14.0 \mathrm{million}$ ) plus a portion of its installment payments ( $\$ 0.2$ million) to be used to pay off all of the FCC installment debt on the Retained Licenses. The remainder of the installment payments ( $\$ 3.8 \mathrm{million})$ was returned to Fortunet in August 1998 and used to repay a portion of Fortunet's debt obligation to Registrant's subsidiary. Registrant had, in the third quarter of 1997, written off approximately $30 \%$ of its subsidiary's investment in Fortunet.

On July 31, 1998, Registrant's subsidiary, Spinnaker Industries, Inc. acquired tesa tape, inc.'s pressure sensitive electrical tape product line and its Carbondale, IL manufacturing plant. The purchase price totaled $\$ 10.7$ million, comprising 200,000 shares of Spinnaker common stock, cash and a seller note. The newly acquired plant produces electrical tape for insulating motors, coils and transformers for customers in Europe, Canada and the U.S. Sales in 1997 totaled approximately $\$ 20$ million.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

27 - Financial Data Schedule
(b) Reports on Form 8-K

On April 1, 1998, Registrant filed a report on Form 8-K/A(1) (dated March 17, 1998) relating to the acquisition by a subsidiary of the pressure sensitive tape business of S.D. Warren and on May 29, 1998, Registrant filed a Form 8-K/A(1) containing financial statements relating to such acquisition.

## SIGNATURES

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suant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
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LYNCH CORPORATION
(Registrant)
By: s/Robert E. Dolan
Robert E. Dolan Chief Financial Officer
ust 14, 1998

