



# The LGL Group, Inc.

(NYSE MKT: LGL)

Q1 2013 Earnings Report May 14, 2013 – 10:00 a.m. ET



#### **Safe Harbor Statement**

This document includes certain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are based on management's current expectations and are subject to uncertainty and changes in circumstances. Actual results may differ materially from these expectations. These risks and uncertainties are described in more detail in The LGL Group's filings with the Securities and Exchange Commission.

In addition, non-GAAP financial measures may be presented. Management believes the non-GAAP financial information provided is useful to investors' understanding and assessment of our ongoing core operations and prospects for the future. The presentation of this non-GAAP financial information is not intended to be considered in isolation or as a substitute for results prepared in accordance with GAAP. Management uses both GAAP and non-GAAP information in evaluating and operating the business internally and as such has determined that it is important to provide this information to investors.



## **Corporate Snapshot**

#### **Publicly traded global corporation**

Formed in 1917

IPO in 1946

MtronPTI subsidiary 1965



\$30 million TTM annual revenue Mar 31, 2013

Revenue mix 50% outside the U.S.

\$4.92 Stock price <sub>5/13/2013</sub>

\$7.60 52-week high

\$12.8 million market capitalization

\$9.3 million cash and cash equivalents Mar 31, 2013

\$2.1 billion total annual worldwide market



## **Investment Highlights**

#### LGL's subsidiary – MtronPTI, serves large B2B OEM clients that provide solutions to: Internet Communications Technology, and Aerospace and Defense

#### Balanced Demand

- 65% Aerospace and Defense (Aero/Defense)
- 35% Internet Communications Technology (ICT)

#### **High Value IP**

- · Crystal technology remains core to precision timing
- Low noise oscillator technology
- High frequency filter capability RF and Microwave

# **Enabling Platform**

- Global footprint multiple US sites, international sales and supply support
- India manufacturing provides low cost, even for high performance product

# Strong Margins

- Margin protection high performance/high value/high reliability/harsh environment applications
- Long product life cycles with repeat revenue streams
- Experienced supplier management drives lower cost structure

# Growth Opportunities

- Long-standing relationships with **industry leaders** (across all markets)
- Share gain opportunities with new product development and OEM supply base consolidation



## Q1 2013 Results

\$7.4M revenue

up 3.1% compared to Q1 2012
sequentially down 3.2% compared to Q4 2012

32.5% gross margin

up 10.2% compared to Q1 2012 sequentially up 1.8% compared to Q4 2012

(\$0.03) loss per share; improved \$0.20 compared to Q1 2012 due to favorable mix driven by Aero/Defense

\$8.4M backlog at end of Q1 2013, **down by 4%** when compared to Q4 2012

New orders soft for both ICT and Aero/Defense markets

(0.5%) EBITDA flat for Q1 2013 compared to Q4 2012 on lower revenue



### **Economic Environment**

#### Overall weak macroeconomic climate

no notable structural recovery in target markets compounding macro factors since H2 2011: Japanese natural disaster, U.S. budget uncertainty and sequestration, Euro crisis cautious infrastructure spending patterns

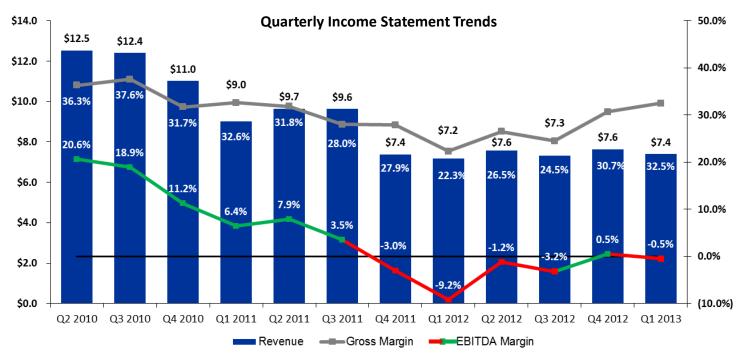
Newer technology (e.g. IEEE 1588, 4G/LTE, backhaul) spending delayed

Notable competitive price pressure affecting both ICT and Aero/Defense

Key competitors impacted as well



## **Financial Snapshot**



12/31/2012

24.6M

Total Assets	\$ 28.9M	\$ 29.6M
Net Working Capital	16.6M	16.6M
Cash-Adjusted Working Capital	8.2M	7.2M
Cash and Cash Equivalents	9.3M	10.1M
Total Debt	1.4M	1.3M

**Capital Position as of:** 

Shareholders' Equity

3/31/2013

24.6M

- Cash and cash equivalents of \$3.59 per share at 03/31/2013
- Cash-adjusted working capital of \$3.16 per share at 03/31/2013
- Book value of **\$9.49 per share** at 03/31/2013



#### **Positioned for Growth**

#### **Capital position strong**

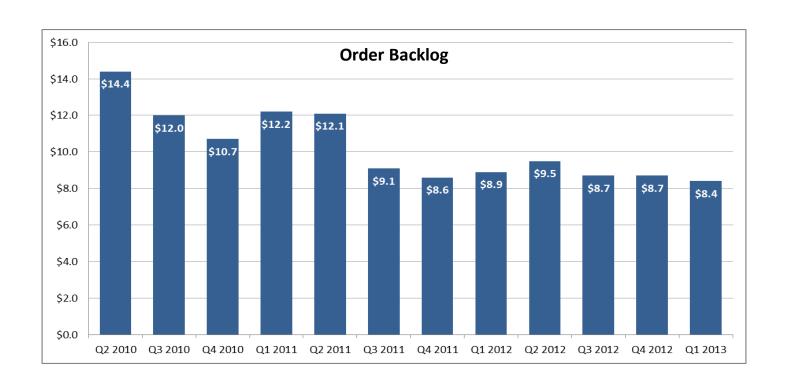
organic investments (client service, ERP, website, capacity and capabilities) joint venture/M&A

**Key components in major clients' systems** very "sticky" with high switching costs

#### **R&D** investments in target markets

software-defined radio, low noise radar, harsh environment timing

# **Strong position in Commercial Avionics**Industry predicting double digit growth





## **GAAP to Non-GAAP Reconciliation**

#### Reconciliation of earnings before taxes (GAAP) to EBITDA (non-GAAP)

(000's except percentages)	Q2 2010	Q3 2010	Q4 2010	Q1 2011	Q2 2011	Q3 2011	Q4 2011	Q1 2012	Q2 2012	Q3 2012	Q4 2012	Q1 2013
Revenue	\$ 12,535	\$ 12,397	\$ 11,023	\$ 9,020	\$ 9,646	\$ 9,629	\$ 7,387	\$ 7,174	\$ 7,582	\$ 7,307	\$ 7,643	\$ 7,398
Earnings (loss) before taxes (GAAP)	2,275	2,067	1,042	380	540	91	(444)	(859)	(326)	(461)	(198)	(296)
Add: interest expense (income)	112	71	16	12	29	41	27	27	28	23	11	19
Add: depreciation and amortization	192	202	174	187	190	208	199	169	204	203	229	240
EBITDA (Non-GAAP)	\$ 2,579	\$ 2,340	\$ 1,232	\$ 579	\$ 759	\$ 340	\$ (218)	\$ (663)	\$ (94)	\$ (235)	\$ 42	\$ (37)
EBITDA as % of revenue	20.6%	18.9%	11.2%	6.4%	7.9%	3.5%	-3.0%	-9.2%	-1.2%	-3.2%	0.5%	-0.5%

#### Computation of adjusted working capital

(000's)	12/31/2012		3/31/2013		
Accounts receivable, net Inventory, net	\$	4,350 5,349	\$	4,479 5,460	
Less: accounts payable		(2,452)		(1,737)	
Adjusted working capital	\$	7,247	\$	8,202	

The Company uses non-GAAP additional measures of operating results, net earnings and earnings per share adjusted to exclude certain costs, expenses, gains and losses we believe appropriate to enhance an overall understanding of our past financial performance and also our prospects for the future. These adjustments to our GAAP results are made with the intent of providing both management and investors a more complete understanding of the underlying operational results and trends and our marketplace performance. For example, the non-GAAP results are an indication of our baseline performance before gains, losses or other charges that are considered by management to be outside of our core business segment operational results. The presentation of this additional information is not meant to be considered in isolation or as a substitute for net earnings or diluted earnings per share prepared in accordance with generally accepted accounting principles in the United States.



## **Working Toward Growth**

- Major clients reporting market softness for equipment purchases
- Repeat orders from existing contracts sluggish and under price pressure
- Used cash in operations during Q1 2013, requiring close management
- + Strong new product revenue stream across core business
- + Solid working capital position
- + Margins and operating efficiencies remain favorable

#### **Growth Drivers for 2013**

- ⇒ Organic growth from new products: software-defined radio, 4G/LTE and avionics
- ⇒ Repeat orders and share gains with Aero/Defense clients
- ⇒ India sales opportunities/operations investments
- ⇒ IP investments in **modules/subsystems**



#### **Investment Considerations**



Strong capital position

Experienced management team

JV/M&A opportunities











~50 years experience

Blue chip clients

Diverse markets

World–class team

Quality certified, low cost worldwide manufacturing Industry leading technology, reliability, convenience, support



## **Question and Answer**

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