



The LGL Group, Inc.

(NYSE MKT: LGL)

Investors Call
March 24, 2021



Information included or incorporated by reference in this presentation may contain forward-looking statements. This information may involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different than the future results, performance or achievements expressed or implied by any forward-looking statements. Forward-looking statements, which involve assumptions and describe our future plans, strategies and expectations, are generally identifiable by use of the words “may,” “should,” “expect,” “anticipate,” “estimate,” “believe,” “intend” or “project” or the negative of these words or other variations on these words or comparable terminology.

Examples of forward-looking statements include, but are not limited to, statements regarding efforts to grow revenue, expectations regarding fulfillment of backlog, future benefits to operating margins and the adequacy of cash resources. Actual events or results may differ materially from those discussed in forward-looking statements as a result of various factors, including, without limitation, the risks outlined under “Risk Factors” in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 25, 2021, as updated by our subsequently filed quarterly reports on Form 10-Q. In light of these risks and uncertainties, there can be no assurance that the forward-looking statements contained in this presentation will in fact be accurate. Further, we do not undertake any obligation to publicly update any forward-looking statements. As a result, you should not place undue reliance on these forward-looking statements.

LGL Group is a NYSE Publicly traded global corporation

Formed in 1917

IPO in 1946

MtronPTI subsidiary 1965



As of 31 December 2020

\$31.2 million

\$12.84

\$14.50

S/O 5.2 million

\$24.1 million

\$3.34 million

TTM annual revenue

Stock price as of 03/23/2021

52-week high

Shares Outstanding

Cash and Marketable Securities

SPAC Sponsor Gross Investment in DFNS

IronNet Business Combination Announced March 15, 2021



LGL SYSTEMS
ACQUISITION CORP.



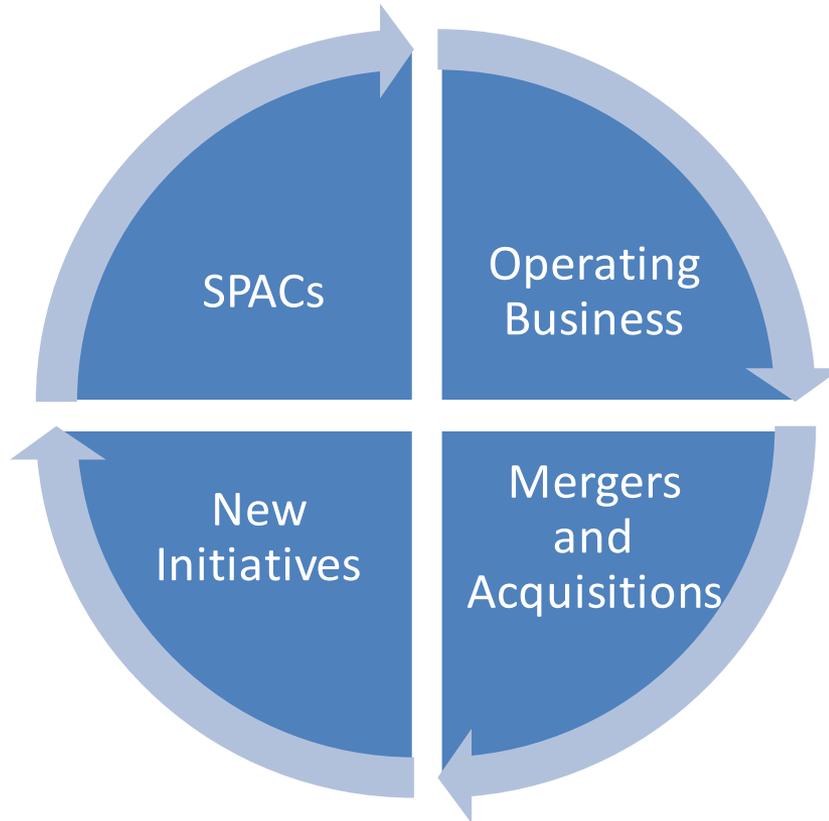
More to come.....

We extend a special thanks to the LGL team who delivered against a challenging backdrop

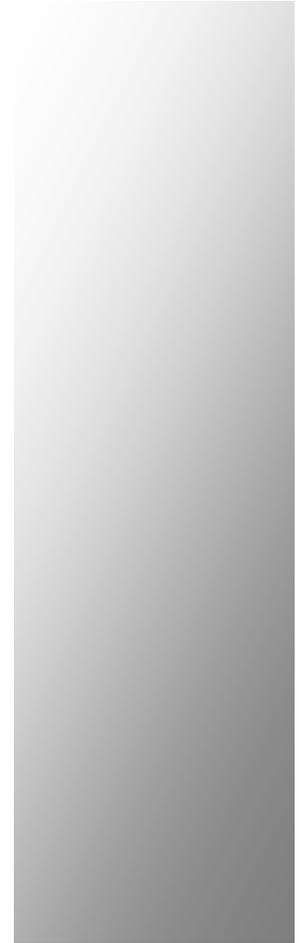
Overview

- Results for the year reflect strong underlying fundamentals as Defense and Space Industry replaces the mix shifts from Aerospace industry and COVID related supply chain disruptions
- Full year \$31.2 million of revenue versus \$31.9 million reported for 2019 with margins reflecting operating discipline
- Balance sheet and strategic positioning increasing
- Warrant dividend
- SPAC business combination announced with IronNet Cybersecurity, Inc.
- Mike Ferrantino named President and CEO

Please see full disclosures.
Figures are estimates.



***Strong Network Effects
To Grow Value***



A Glimpse Forward

- **Operating business expansion**
- **M&A and lift outs**
 - ✓ **Orientation for niche customer solutions up the value chain**
- **Broaden franchise**
 - ✓ **SPAC business development across several verticals**
 - ✓ **Innovative investments**
 - ✓ **Leverage management expertise in the capital markets**
- **Leverage network effects to enhance shareholder value**



Aerospace and Defense

MtronPTI is an engineering centric company providing customized, high reliability, spectrum and frequency control solutions for harsh environment applications. We operate globally from a department defense approved manufacturing platform headquartered in Orlando. Our fifty years of experience and customer relationships offer a significant opportunity for the period ahead.

Rockwell
Collins

Raytheon

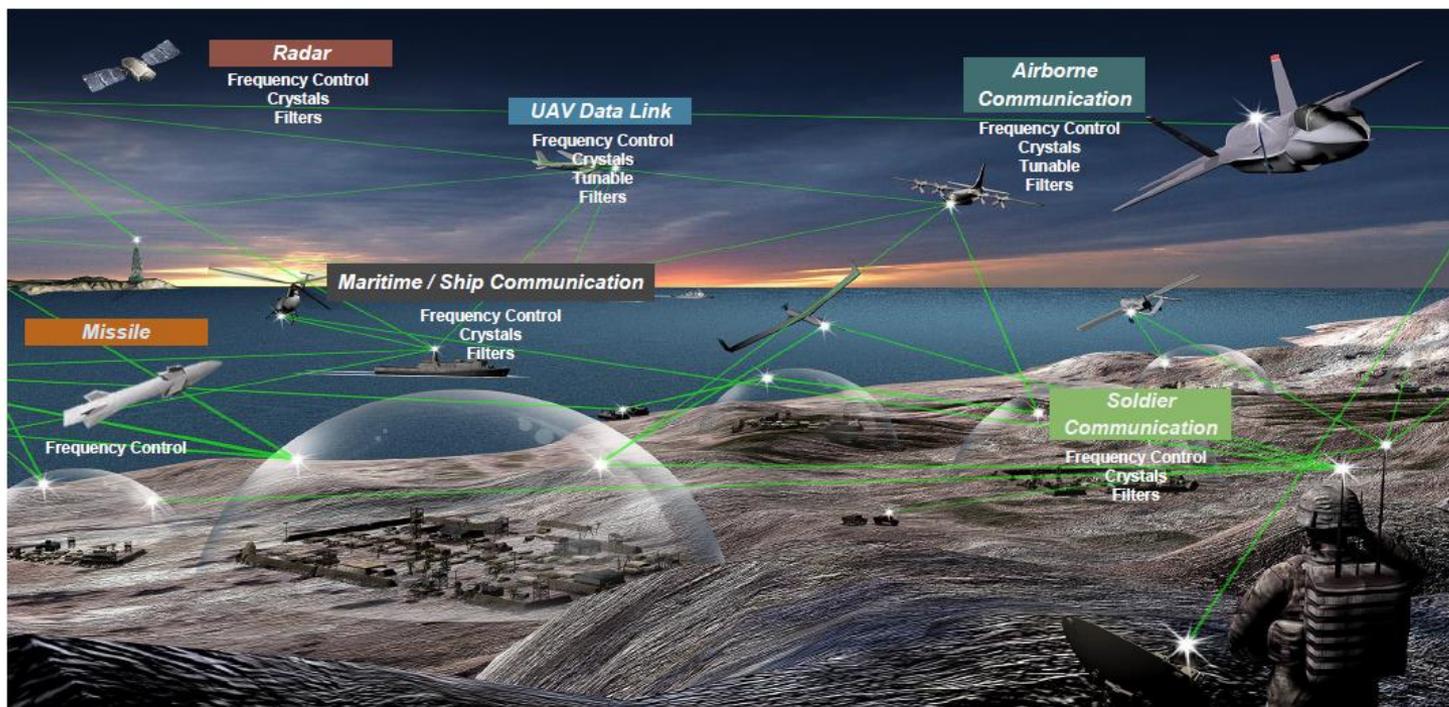
HARRIS

GENERAL ATOMICS

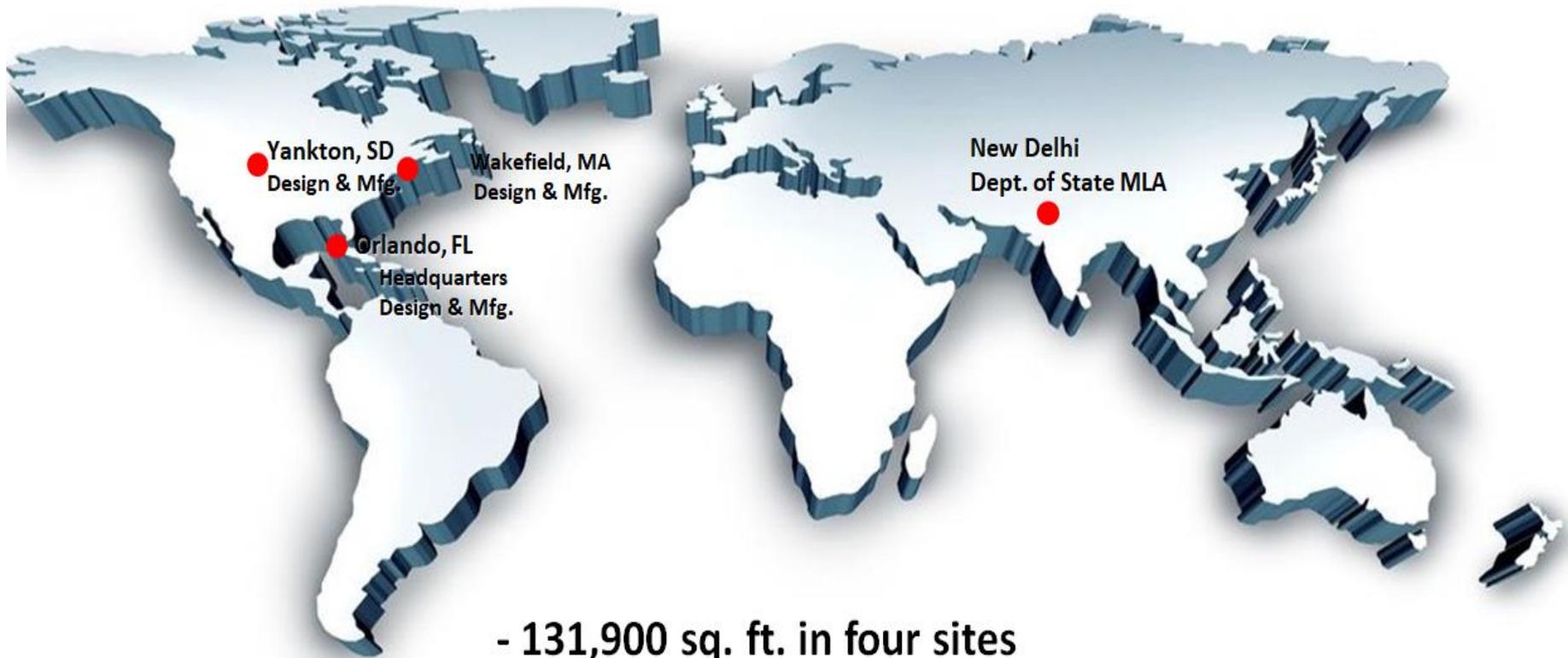


MtronPTI's Significant Opportunity in the Defense Landscape

The Budget prioritizes enhancements to offensive air and sea power through the modernization of existing weapons, ships, aircraft and electronic warfare capabilities; C4ISR requires RF capability on nearly every platform



Multiple design and manufacturing sites...



- 131,900 sq. ft. in four sites

- Multiple contract manufacturing partners

2020 Positives

- New product development utilizing resources grow Intellectual Property
- Key design wins of new Integrated Microwave Assembly and Medical sensors
- Market share gains with expanded product offering
- Investments to drive efficiencies and yield enhancements to improve profitability
- Enhance marketing efforts to promote new products and capabilities

2020 Impacts to Gross Margin/Mix Shifts

- Covid disruptions in workforce and supply chain
- Material Decline in Avionics
- India shutdown transfer of India production to US
- US Cost Frictions
 - ✓ Carrying of additional costs associated with furloughed employees to preserve manufacturing capabilities with Avionics declines and production transferred from India
 - ✓ COVID impacted team absenteeism and attrition, and selected workgroup closures

Growth through existing and new business opportunities, including:

New product development in several areas

- **Adding new technologies to our portfolio**
- **Improving product performance while reducing costs**
- **Adding value with the creation of Integrated Microwave Assemblies**
- **Growing IP organically and with partners and industry experts**

Market share gains

- **Grow content within our blue chip client base with new product lines**
- **Expand opportunities with Medical and Space markets**
- **Expand international sales with lower cost, higher performance products**

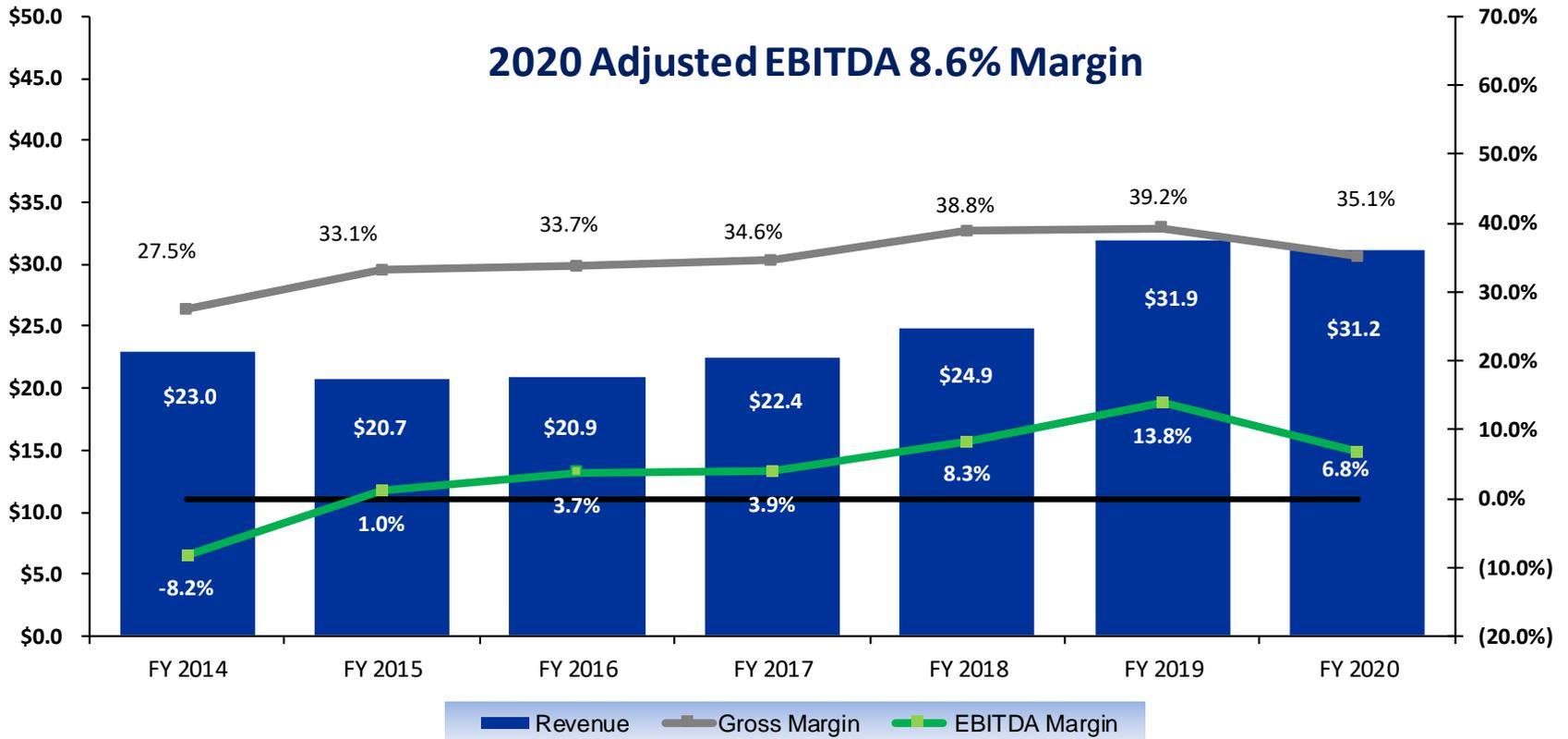
Drive production efficiencies and cost reductions

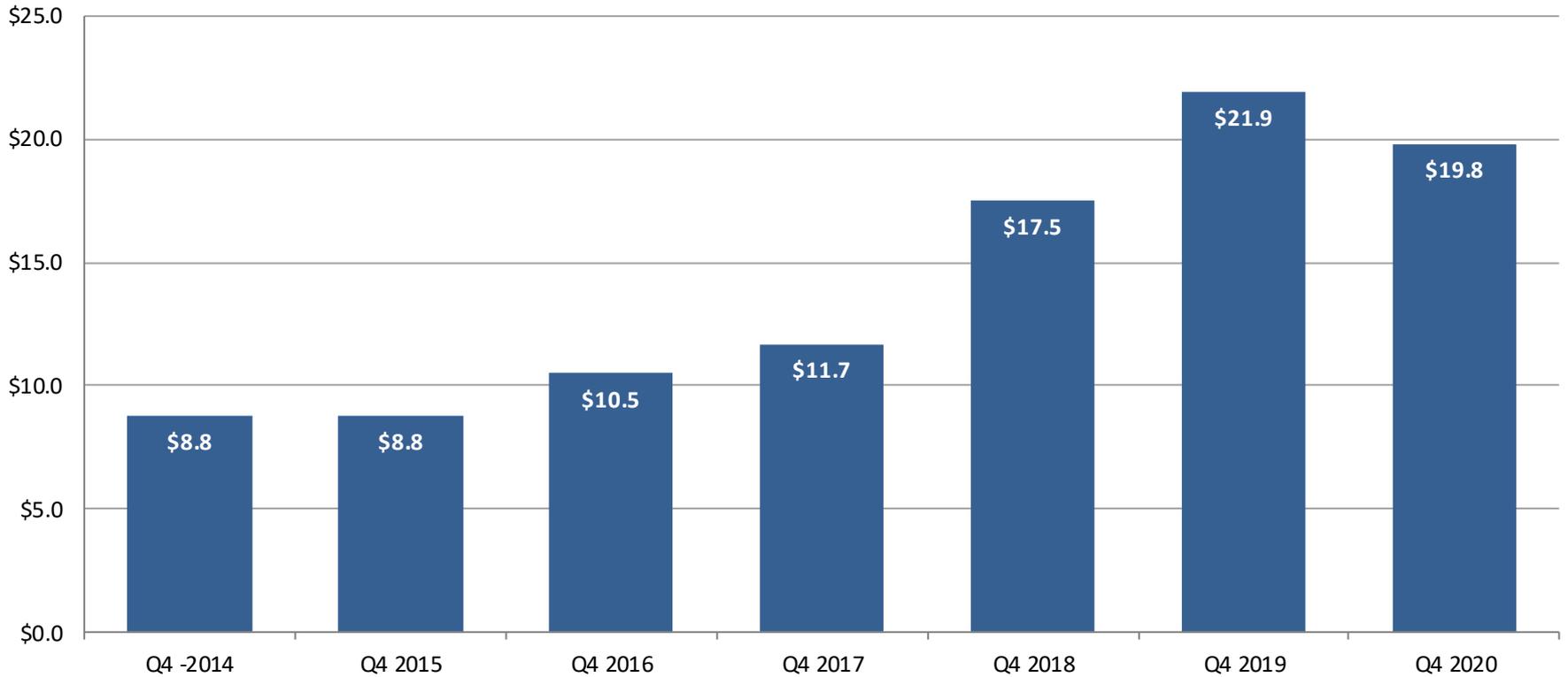
- **Implement selective automation to reduce skilled labor costs and increase yields**
- **Continue leveraging our overseas production capability**

Synergistic acquisitions of products and technical capabilities

Financial Review

Revenue, Gross Margin and EBITDA (\$ in millions, except percentages)





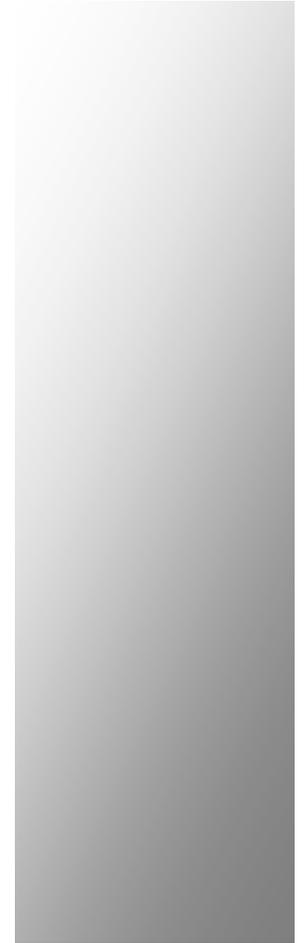
Growth through existing and new business opportunities, including:

- **New product development, utilizing internal and partner resources to grow IP**
- **Market share gains within our blue chip client base**
- **Mergers and Acquisitions to diversify and expand**
- **Develop alternative areas of growth using our key strengths**



Your Questions

Please see full disclosures. All points in discussions are estimates.





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